

Clingendael annual report 2010

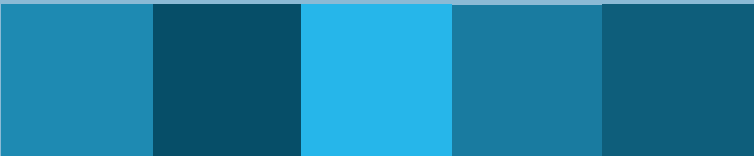


Nederlands Instituut voor Internationale Betrekkingen
Netherlands Institute of International Relations
Clingendael



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Introduction



Not even halfway through its multiannual programme for 2009–2013, the Clingendael Institute has had to adapt to a harsher financial-economic context. Expected budget cuts for the Dutch Ministries of Foreign Affairs and Defence, as well as new political stringency towards subsidy-based institutions such as Clingendael, necessitated an anticipatory rethink on priorities in the Institute's fields of activity. During winter 2010–2011, Clingendael entered a process of restructuring towards a leaner and more flexible organization, of identifying focused themes and clients for study and courses, and a more efficient management structure. Painful as these processes may have been, and will continue to be during 2011, the work goes on and continues to attract great interest from the world of politics and public administration, from the media, and from the wider public and civil-society groups that are relevant in the field of international relations.

Clingendael stands out for its 3D approach. Rather than referring to its current organizational scheme (Clingendael's research staff more or less being compartmentalized in a Defence, Diplomacy and Development department), it also stands for 'denken, duiden en dienen' [thinking, interpreting and serving, respectively]. In short, Clingendael is a think tank. It analyses and explains significant trends and events in global policy, and assists in educating interested students and professionals, in training diplomats, and in informing the wider public. It does so by producing a wide array of output, ranging from books and articles in high-quality journals, Clingendael reports and policy papers, to lectures and seminars, website content, media performances, and by simply 'being available' for any serious request in a relevant domain.

To illustrate its productivity, in 2010 Clingendael employees published 85 articles in academic and professional journals, wrote eleven books on international relations and nine chapters in other books, while the collective output of internal reports and policy briefs, etc., numbered 56. They were asked to deliver approximately 80 external lectures, and in addition Clingendael staff organized some 130 courses and training programmes, both at Clingendael and outside the Institute, in the process training 2,000 participants from all over the globe in international diplomacy, Europe, security and conflict issues, development cooperation and international economics and law. The staff made hundreds of appearances on radio and television, and were consulted numerous times about printed or online journals. Over the entire year, Clingendael's website contributions in the fields of security, Europe, energy and diplomacy again generated a very large number of hits. In addition, Clingendael ranked nineteenth overall on McGann's ranking of the Top 50 Think Tanks: Worldwide (Non-US), and it ranked fifteenth in McGann's Top 25 Think Tanks in Western Europe. Highlights of some of these publications and events can be found in this annual report's various chapters and the annexes.

Clingendael continued to participate in The Hague Academic Coalition (HAC), but has ended its chairmanship. The Institute also continues to follow with keen interest the establishment of The Hague Institute of Global Justice (IGJ) and explored ways to cooperate with the IGJ in a way which is profitable for both organizations.

The turnover of Clingendael staff—to a certain degree an indication of flexibility and 'market volatility'—was as follows: fifteen staff left the Institute while seven arrived. The Clingendael Security and Conflict Programme (CSCP) suffered the departure of both its Head (Edwin Bakker, who accepted a job as Professor of Counter-Terrorism at Leiden University) and Deputy Head (George Callenbach). They have been succeeded, for the time being, by Ko Colijn and Susanne Kamerling, respectively. By December 2010, former Ambassador Tiddo P. Hofstee had been assigned as the Board's authorized representative to advise temporarily on a transition to a 'new' Clingendael.

The Governing Board of the Clingendael Institute met on five occasions; the Advisory Council (CAROO) convened twice; and the Employees' Council met with the Director nine times.

Ko Colijn
Director (as of 1 May 2011)

Clingendael in a Nutshell

The Netherlands Institute of International Relations 'Clingendael' is a centre of expertise in international affairs. The Institute is a think tank as well as a diplomatic academy, and aims to analyse political and social developments for the benefit of government bodies, NGOs, the media and the public at large.

Clingendael seeks to achieve this objective through research, training, consultancy and disseminating information. The Institute acts in an advisory capacity to the Dutch government, parliament and public organizations, and organizes conferences and seminars; it also has a library and documentation centre, and publishes a Dutch-language monthly journal on international politics, as well as a digital English-language newsletter. Clingendael currently employs some 80 staff, the majority of whom are researchers and programme coordinators.

The Institute consists of a number of topical units:

Clingendael Diplomatic Studies Programme (CDSP) has four broad dimensions: contemporary trends and innovations in diplomatic practice; the understanding of global issues and governance challenges raised by the erosion of national boundaries; the changing geopolitics of international relations, such as the rise of Asia and the future role of the United States; and relations between the Islamic world and the West. CDSP also develops training programmes in diplomacy and international negotiations for participants from a wide variety of countries.



The Netherlands Institute of International Relations is located in the beautiful partly 17th century country manor 'Huys Clingendael'

Clingendael Asia Studies (CAS) is an integrated part of CDSP, but as a specific research entity it undertakes research and analysis on diplomacy, political economy, security and energy issues in, or relating to, Asia. Geostrategic implications of the emergence of China for the Asian region, as well as for Europe and the Netherlands, are major points of interest.

Clingendael European Studies Programme (CESP) embodies large-scale expertise on European Union policy issues. Its research focuses on the political and administrative context of the European Union, EU borders, current EU policy developments and the position of the Netherlands in the enlarging Union. CESP specializes in tailor-made training courses and stimulates the general debate on European Union issues by organizing conferences and seminars, as well as through its publications and contributions in the media.

Clingendael Security and Conflict Programme (CSCP) focuses on Dutch and global security issues. CSCP conducts research on defence-related issues, terrorism and radicalization, the proliferation of non-conventional weapons, and changing strategic environments. It also organizes training courses on topics such as Crisis Management and International Security.

Conflict Research Unit (CRU), was formerly an integral part of CSCP, but has evolved into a specialized unit that conducts research on the nexus between security and development, with a special focus on integrated/comprehensive approaches to conflict prevention, and stabilization and reconstruction in fragile and conflict-affected situations.

Clingendael International Energy Programme (CIEP), which is affiliated to the Clingendael Institute, acts as an independent forum for governments, non-governmental organizations, the private sector and the media. CIEP organizes seminars, conferences and roundtable discussions. CIEP focuses on three main topics: the regulation of energy markets in the European Union; the international economic and geopolitical aspects of oil and gas markets; and energy and sustainable development.

Clingendael's international focus is also illustrated through its network. Political leaders, diplomats, journalists and researchers from all over the world are invited to deliver lectures and to take part in conferences and seminars. Clingendael is constantly in touch with other major research institutes throughout Europe and the United States and, in close cooperation with similar institutes in Western Europe, prepares studies for various governmental and non-governmental bodies.

Over half of the Institute's budget is generated by subsidies from the Dutch Ministries of Foreign Affairs and Defence; the remainder is made up from the Institute's own activities. The Institute is, however, an autonomous organization. Its activities and views are independent of any public or private bodies, and the Institute is not allied to any political party, denominational group or ideological movement.

(For more detailed information about Clingendael, please visit <http://www.clingendael.nl>)

Clingendael Boards

Clingendael Board of Governors

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Mrs. G.J. van der Spek MA

Prof. J. W. de Zwaan

Mr. R.S. Ton MA (Secretary)



In its capacity as an international think tank, the Clingendael Institute identifies and analyses emerging political and social developments in a constantly changing global context. Its research focuses on the fields of its primary expertise: Diplomacy, Europe, and Security. These three topics are combined in Clingendael's long-term Strategic Research. The Clingendael International Energy Programme is a separate entity. Information regarding the Clingendael activities in this field, can be found separately on p. 23.

Strategic Research: The Netherlands in a Changing International System

As a result of Clingendael's long-term research strategy (2009-2012), in 2009 the Clingendael Strategic Research Project was started. This four-year project focuses specifically on the Netherlands' position in a changing international system and on the implications of these changes for Dutch foreign policy. It involves all of Clingendael's programmes in an integrated manner.

The project aims to pursue research on topics that are relevant to the policies of the Dutch government, in particular the Ministries of Foreign Affairs and Defence. Research is undertaken against the background of two major developments in the international system: first, the ongoing shift in the global balance of power because of the rise of new actors, both state and non-state; and second, the crisis in the global multilateral system of governance, which is suffering from a lack of legitimacy and effectiveness.

The question at the centre of the project's activities concerns the effect of these developments on the Netherlands' position and the orientation of Dutch foreign policy. Activities in 2010 were focused on: the future of Dutch policy under the heading of rethinking Dutch foreign policy; on the EU-NATO relationship and the issue of stability in the EU's 'far east'; on the issue of scarcity and its effect on the system of global governance; and on the ability of the international community to restructure the existing system of global governance arrangements.

Diplomacy

One cannot conceive of a functioning society of states without diplomacy as a regulating mechanism. Diplomacy is the engine room of international politics and more and more actors feel at home in a world characterized by constant diplomatic innovation. These are good reasons for Clingendael to study diplomacy. The quality of the Netherlands' diplomacy is moreover essential in a world that is characterized by enhanced economic competition and fast-rising powers outside Europe. The Clingendael Institute is now recognized as a hub on diplomacy in an advisory capacity for governments and the public at large.

Areas of activity that are widely prioritized by the world's foreign ministries – such as economic diplomacy, consular affairs and public diplomacy – were studied by Clingendael in 2010. Two international book projects on consular affairs and public diplomacy, edited by Jan Melissen, were completed. They included collaboration with many scholars and think tank academics from Europe, North America and Asia. New initiatives have also put Clingendael on the map as a pioneering institution in the field of economic diplomacy, resulting in the publication of a special issue of the Institute's monthly publication *Internationale Spectator* and the preparation of a special issue

of the peer-reviewed quarterly journal *The Hague Journal of Diplomacy (HJD)*. *HJD* is a resource for both academics and practitioners. In 2010 it made particular advances: in just its fifth year of publication, the journal moved from three to four issues per year, and it showed particularly favourable renewal rates and a steady increase of citations in other publications.

Among Clingendael's other publications in this field, two in particular stand out: a book on Social Power in International Politics by Peter van Ham (Routledge); and a well-received Clingendael Paper by Ingrid d'Hooghe on 'The Limits of China's Soft Power in Europe: Beijing's Public Diplomacy Puzzle'.

Collaboration on diplomacy with the Dutch Ministry of Foreign Affairs (MFA) and European institutions resulted in a high-level seminar on the European External Action Service (EEAS), as well as a two-day conference for mid-career and senior MFA staff on public diplomacy. The EEAS seminar was followed by the publication of the first paper in a new series of Clingendael Papers, by Edith Drieskens and Louise van Schaik. At the end of 2010, Clingendael also organized a seminar on WikiLeaks.

The Middle East caught the limelight in early 2011 when the authoritarian regimes in Egypt, Tunisia and Yemen suddenly collapsed. These major upheavals and the political dimensions, economic repercussions and developmental issues will hold the world's attention for the next decade. They will also lead to closer ties between the Middle East and Europe and an increased need for information from specialists. Clingendael's recent attention to the Middle East has in hindsight been an excellent start to the Institute becoming a centre of expertise on future developments in the region.

Two new projects were initiated in 2010 that have given us the chance to expand upon our knowledge of the Middle East region. First, for the Dutch Foreign Ministry, Clingendael started a project focused on Saudi Arabia, which dealt with intellectual debates, the position of women and civil society. Second, for the Research and Documentation Centre of the Dutch Ministry of Security and Justice (WODC), Clingendael started a research project on governmental counter-terrorism strategies in Algeria, Saudi Arabia and Indonesia. Four of Clingendael's experts participated in these projects. Academic spin-offs also led to several publications in scholarly journals. In 2010, Roel Meijer and Edwin Bakker edited the volume entitled *The Muslim Brotherhood in Europe*, based on a conference held in December 2009 (Columbia University Press, forthcoming in autumn 2011). Meijer also started writing a Dutch-language book on developments in the Middle East, which is targeting a wide readership.

In 2010 Clingendael played a major role in providing the general public with information on the Middle East. The Institute's work on the Middle East thus comprises advising government, joining the international academic debate, and providing expertise for the general public.

The rise of **Asia** is having an impact on Clingendael research. In 2010 Clingendael Asia Studies (CAS) continued to expand its national and international network and strengthened the profile of Clingendael as a foreign policy think tank in the field of Asia studies. CAS focused on providing input for the policy-making processes within the Dutch government, particularly with regard to East



Asia. At the same time, CAS also made an effort to reach not only Clingendael's more traditional stakeholders in government and the media, but also to pay greater attention than in previous years to business and civil-society actors.



In session at the Clingendael seminar entitled 'An Open market? Political Obstacles and Chinese Investment in Europe', 3 March 2010

During 2010, twelve events on Asia were held at Clingendael, including both closed meetings of experts and events that were open to the general public. The meetings of experts included a seminar on political obstacles and Chinese investment in Europe (organized jointly with the Europe-China Institute of Nyenrode Business University), a seminar on the Association of South-East Asian Nations' (ASEAN) potential as a stabilizing factor in great-power relations in Asia, and a seminar on the international position of Burma/Myanmar.

Various experts on Asia visited Clingendael to give presentations at CAS events. These included prominent scholars from universities and research institutes in China, India, the United States, Australia, Israel, the United Kingdom, Belgium and Germany. In turn,

researchers from CAS made various research trips abroad. They participated in seminars and conferences in China, Japan, Italy, Belgium, Taiwan and Sweden.

Europe

2010 was a year of great turmoil in, and for, the EU. On the one hand, the EU – and the Netherlands – suffered from a sort of 'post-Lisbon fatigue'. The EU suffered from the slow and often painful developments of the previous year, such as the protracted adoption of the Lisbon Treaty and the painful re-election of European Commission President José Manuel Barroso. In early 2010 many had hoped for the EU's consolidation and smooth implementation of the Lisbon Treaty's achievements, such as President of the European Council, the High Representative and the External Action Service.

On the other hand, from early 2010 onwards, the EU was confronted with new crises in its banking sector, its economy and – increasingly – its public debts. Instead of consolidation, the EU had to prove itself as the manager of the economic crisis. The EU struggled with the paradoxical tensions between the growing need for legitimizing its actions and the vast agendas that were related to the economic crisis and the implementation of the Lisbon Treaty.

The EU proved that it was able to operate quickly and effectively in some areas (such as the creation of the European Financial Stability Facility), whereas it 'failed' in the eyes of many in other areas (such as the external dimension). In addition to the crises and the new institutional developments, new major topics emerged on the horizon, such as negotiations on the multi-annual financial framework (2014-2020) in which the European Parliament and most of the member states started to make their claims for reform. Moreover, some claim that 2010 was a year of further 'intergovernmentalization' because of, *inter alia*, the determining role played by France and Germany. However, 2010 was also the year in which the taboo on economic governance was broken and political cooperation was reinforced.

Moreover, it was the year in which the Dutch parliamentary elections and the new government of Prime Minister Mark Rutte underlined the critical tone towards European integration.

The turmoil in the EU is reflected in Clingendael's publications, seminars and events in different ways. As can only be established with hindsight, Clingendael's publications and activities from 2010 dealt with EU trends at different levels.

Debates were organized on the reform of the EU's budget line for external relations (that is, for the EU as a global actor). The policy recommendations resulting from this seminar were widely distributed among EU practitioners. Two public debates were held on the euro – one of which was in January 2010 when the problems in Greece were just about to begin. Other issues covered include the implementation of 'Lisbon', the position of the High Representative, and the EU's policy responses to resource scarcity.

Clingendael staff published, and participated in debates on the prospects of the EU's new High Representative for Foreign Affairs and Security Policy Lady Ashton. Questions such as 'does the EU become more intergovernmental?' were addressed, and the consequences that this may have for (smaller) member states, as well as 'does the EU have the instruments to cope with increasing political and economic diversity?'. Clingendael also focused on the EU's changing governance after Lisbon and Stockholm in its activities on freedom, security and justice.

Extensive research was conducted on EU Mediterranean relations and building capacities for rule of law and democratization in the Mediterranean region. Asylum and migration policy and the future of the fundamental rights and rule of law in Europe (looking at the roles of both the Council of Europe and the EU) were other important topics of research. The immediate policy relevance of this work became more and more evident as 2010 progressed, as well as at the start of 2011 with the developments in Tunisia.

'A more united EU will not automatically increase the EU's effectiveness in multilateral negotiations'. This was the main conclusion of the Ph.D. thesis that was defended by Clingendael Researcher Louise van Schaik on 21 October 2010 at the Catholic University of Leuven. Her work analysed the EU's performance in negotiations on food standards, climate change and health.

Security

2010 was a crucial year for any Conflict and Security Department in the world, and Clingendael was no exception. The economic recession had passed its lowest point, so that during 2010 the contours of the resulting balance could be drawn up. Some nations seemed to have fared better than others, accelerating the relative emergence of China and other BRIC countries (Brazil, Russia, India and China) vis-à-vis Europe and the United States. The direct result in the security field was reflected in radical defence budget cuts in NATO countries and sharpened debates on defence policy priorities and the commitment of resources. Clingendael's substantial involvement in the long-term Dutch security process Future Policy Survey (*Verkenningen*) gradually evolved from the neutral 'security-driven' scenario approach that had originally been envisaged in 2008 into the new reality of 'budget-driven' how- best-to-adapt thinking in 2010.

It is fair to remark, however, that security policies were not only financially driven. For all its budgetary incentives, relative disengagement (from Iraq and Afghanistan) was also spurred by political rethinking on armed intervention ('wars of choice'), as was the role of the military in new threats (such as cyber warfare, piracy, terrorism and disintegrating states), new security paradigms (such as human security) and the relevance of existing security structures (for example, the NATO alliance, Non-Proliferation Treaty, and Common Security and Defence Policy).

2010 was also claimed as the 'reset' year for – still – the number one military power in the world: the United States. Stagnated relations between the United States and Russia on old-fashioned topics such as missile defence and strategic nuclear arms control became reinvigorated, if only to demonstrate prolonged leadership in a world with challenging powers. Clingendael showed its interest and expertise in all of these fields in 2010.

Clingendael continued to conduct research in 2010 in the area of contemporary international conflicts and security issues. Its research focused on four thematic areas: identifying trends and scenarios in the future strategic environment; the role of international security organizations and the international legal order; specific security issues and threats such as terrorism, proliferation of non-conventional weapons and maritime piracy; and the European and Netherlands' security and defence policies.

The Institute conducted research for the Netherlands Ministry of Foreign Affairs in the areas of peace, security and development in fragile and conflict-affected states under the 'Peace-building and Stabilization Research Programme' (PSRP). The research covered four integrated categories: security and stability; political and governance development; socio-economic development; and the management of international aid (aid architecture issues).

Projects in which Clingendael researchers have participated included (*inter alia*): the assessment and review of the UNDP Rule of Law Programme; the review of the UN Global Counter-Terrorism Strategy; developing guidance for integrating gender issues in UN Demobilization, Disarmament and Reintegration (DDR) programming; contributing to the OECD Guidance on State-building in Situations of Conflict and Fragility, as well as the OECD Guidance on Transition Financing; mapping and assessing donors' approaches to security and justice development in fragile and conflict-affected settings in order to enhance effective support to such processes; and linking DDR programmes to the economic growth agenda in fragile settings.

The inter-departmental project on the future strategic environment – *Verkenningen Krijgsmacht* – was presented in 2010. This was a study in which Clingendael researchers were involved with many other partners in exploring the changing global security environment and its possible consequences for the Dutch Armed Forces.

CSCP researchers Bibi van Ginkel and Margriet Drent obtained their PhD in 2010. *Europeanization of the Security Structure: The Security Identities of the United Kingdom and Germany* was the title of the dissertation with which Margriet Drent obtained her PhD at Groningen University. Bibi van Ginkel

defended her dissertation, entitled *The Practice of the United Nations in Combating Terrorism from 1946 to 2008: Questions of Legality and Legitimacy*, at Utrecht University.

CSCP and CRU researchers have published books, chapters, articles, papers and policy briefs on a wide range of their research themes. The CSCP has published three books on various subjects: *'China, Europe and International Security: Interests, Roles, and Prospects'* (eds. Frans-Paul van der Putten and Chu Shulong, published by Routledge), *'The International Response to Somali Piracy'* (eds. Bibi van Ginkel and Frans-Paul van der Putten, published by Martinus Nijhoff Publishers), and *'Russian foreign policy in the 21st century'* (Marcel de Haas, published by Routledge).

CSCP has moreover published a number of papers, a highlight of which was the paper 'Breaking Pillars – Towards a civil-military security approach for the European Union' (Margriet Drent & Dick Zandee), the first copy of which was handed over to the then Minister of Defence Mr. Van Middelkoop. Topics of other CSCP papers include amongst others the 'Verkenningen' and the future of the Dutch Armed Forces, the Global UN Counter Terrorism Strategy, Europe's transatlantic relationship, and Israeli views on the Iranian nuclear programme.

Under the heading of **security**, the Conflict Research Unit (CRU) conducted research for the Netherlands Ministry of Foreign Affairs in the areas of peace, security and development in fragile and conflict-affected states under the 'Peace building and Stabilization Research Programme' (PSRP). The research covered four integrated categories: security and stability; political and governance development; socio-economic development; and the management of international aid (aid architecture issues).

In addition to the PSRP, CRU carried out projects such as the assessment and review of the UNDP Rule of Law Programme; developing guidance for integrating gender issues in UN Demobilization, Disarmament and Reintegration (DDR) programming; contributing to the OECD Guidance on State-building in Situations of Conflict and Fragility, as well as the OECD Guidance on Transition Financing; mapping and assessing donors' approaches to security and justice development in fragile and conflict-affected settings in order to enhance effective support to such processes; and linking DDR programmes to the economic growth agenda in fragile settings. The geographic focus of CRU's work is on fragile and conflict-affected situations such as Afghanistan, Burundi, Colombia, Democratic Republic of Congo, Guatemala, Kosovo, Pakistan, Sierra Leone and Sudan.

CSCP's and CRU's list of clients ranges from the Netherlands Ministries of Foreign Affairs to Dutch NGOs, like Pax Christi and Cordaid, as well as to international actors such as the OECD's DAC International Network on Conflict and Fragility, the African Development Bank, the European Commission and a range of UN Agencies (including the UNDP Bureau for Conflict Prevention and Recovery, UN Development Group, and UN Executive Committee on Humanitarian Affairs' Working Group on Transition).



Book presentation Marcel de Haas

Clingendael's strength is that the Institute not only focuses on research, but has also gained an international reputation as a diplomatic academy. This expertise has resulted in a vast number of courses and training programmes, where participants from all over the world obtain knowledge and insights about a wide variety of topics on international relations. This annual report presents the most important courses in 2010. For a full overview, please see Annexe B on page 36-38, and online at www.clingendael.nl/training.

Diplomacy

Training and Capacity-building Programmes, International Relations and Regional Cooperation

The Clingendael Institute has for decades been offering a variety of training on international relations topics for very diverse audiences – (foreign) diplomats, post-graduate students, Dutch and foreign civil servants, and professionals from various sectors. In 2010, new trends in international relations and diplomacy were taken into account and new training programmes were developed and added to the Institute's core programmes, for example on water diplomacy for Arab countries and business diplomacy for Russian managers. In addition, a new course was organized for Dutch attachés being posted to one of the Netherlands' diplomatic missions abroad. In 2010, 350 diplomats from seventy countries attended one of the twenty two Clingendael diplomatic training programmes, which also provide both Clingendael staff and participants with substantial networking opportunities.

In 2010, the activities undertaken under the CDSP's training unit revolved around four main axes:

- the training of foreign diplomats;
- the training of Dutch civil servants and post-graduate students;
- capacity-building training;
- and the development of new training instruments such as lectures, workshops, negotiation simulations and case studies.



Diplomats from Tunisia during training at the Clingendael Institute, 8-12 March 2010



Participants of the First Water Diplomacy Programme, Arab Water Academy and Clingendael, Abu Dhabi, September 2010–March 2011

Diplomatic trainings: In addition to the traditional groups of diplomats to have been trained at Clingendael for many years already – such as diplomats from Indonesia (at the junior, mid-career and senior levels), the Balkans, Turkey, Eastern Europe and the Caucasus, Pakistan and Bangladesh, or from Central Asia, Afghanistan and Mongolia – a specific area of focus in 2010 was the Maghreb. Three different programmes were organized for diplomats from Morocco, Algeria and Tunisia, in which they were trained on new trends in international relations, including the relationship between the EU and its (Mediterranean) neighbours.

Africa as a continent also proved to be a growing area of focus, with, *inter alia*, a programme for the eleven core members and international secretariat of the Great Lakes Region that was meant to reinforce regional cooperation, and a capacity-training programme for the Southern Sudan Ministry of Regional Cooperation. New trends in diplomacy were also reflected in the training programmes, with the organization of a master-class for the municipality of Rotterdam (reflecting the theories of 'city diplomacy') and the establishment of an extensive training programme in 'water diplomacy' for the Arab Water Academy in Abu Dhabi.

Training of Dutch civil servants, professionals and graduate students: Some of these training programmes were organized on an open-subscription basis and were intended to expand interested Dutch citizens' knowledge of international relations. The *Leergang Buitenlandse Betrekkingen* (LBB)

course has for decades been bringing together young professionals and graduate students who want to understand our contemporary world better and develop their capacities to work in international and diplomatic affairs. Four-day training sessions in international negotiations are regularly organized, where Dutch professionals can learn and develop their capacity to negotiate in international frameworks. In addition to these open-subscription programmes, Clingendael also hosts specific and tailor-made programmes that are designed for various ministries, such as the Dutch Ministry of Economic Affairs, Agriculture and Innovation (EL&I), or the Dutch Ministry of Foreign Affairs, for whom a new programme was established in 2010 to prepare future attachés from various ministries for their future assignments in Dutch embassies. Courses on Islam and public diplomacy were also provided to Dutch diplomats.

Capacity-building training: The expertise that the Clingendael Institute has gained over the years in diplomatic training provides many opportunities for the sharing of knowledge and best practices with similar institutions abroad. For example, in 2010 the Bulgarian diplomatic academy was one of Clingendael's main partners in the area of diplomatic training and various activities were organized to support the development of this newly established institution. Indonesia's and Pakistan's diplomatic academies also benefitted from Clingendael's training programmes in this field. A more regional approach was also developed towards the southern Balkan diplomatic academies, whose officers were invited to attend a one-week training course on the art of diplomatic training.

Development of new training tools: The CDSP training staff developed a substantial array of training tools in 2010, including interactive exercises, simulations and case studies, but also lectures and frameworks for workshops. Topics were selected to reflect current issues of international affairs

and included, among others, climate change negotiations, the illegal exploitation of natural resources, the Eastern Partnership, scenario planning in Zimbabwe, the pros and cons of regional integration in Africa, (radical) Islam in Western Europe, and reforms and challenges for the UN in the twenty-first century. Special frameworks for reflection sessions, political reporting workshops, the preparation of working visits, and assessments and debating sessions were also developed or improved during the course of 2010.



New Memorandum of Understanding for 2011-2014 on diplomatic training and capacity-building between Indonesia and the Netherlands, signed by the Secretary-General of the Indonesian Ministry of Foreign Affairs, Budi Bowoleksono, and the Netherlands' Ambassador to Indonesia, Tjeerd de Zwaan, 9 November 2010

International Negotiations

Training in international negotiation was given at universities in Leiden, Delft, Amsterdam, Frankfurt, Prague, Tashkent and at the College of Europe in Bruges, Natolin and Moscow. Seminars were also organized at the NATO Defence College in Rome and at the Diplomatic Academies in Rabat and Algiers, as well as for UNITAR and UNDP in Geneva and Chisinau, for the Institut des Hautes Études de Genève in Tbilisi, and for the European Commission in Bucharest and Brussels. In the Netherlands, municipal civil

servants, bankers and telecom negotiators were trained. Various workshops were held at Clingendael for the Clingendael Diplomatic Studies Programme, while Polish diplomats and civil servants were trained for Poland's EU Presidency – both in Warsaw and Brussels – under the Clingendael European Studies Programme.

Clingendael also elaborated its training activities in 2010 by investing in skills training that focused on European negotiations. The course on 'Effective Interest Management in the EU' was redesigned to integrate knowledge on EU institutions, lobbying and negotiation to allow for skills training that was tailored to the needs of officials working with EU institutions. Whereas standard courses focus on 'influencing' and 'tricks', this course combined the elements of EU decision-making, Commission procedures and negotiation techniques. The first day of training paid attention to the EU policy cycle of the European Commission, and where and when EU member states can have access to decision-making in the European institutions and other member states. Day two focused on European negotiation and its specific characteristics. Steps were also taken to develop a version of 'Effective Interest Management' for the private sector.

Another new course that entered a development phase was 'Negotiations in the EU'. CESP organized many training sessions in a number of countries, including in Belgium for the European Commission's DG-RELEX and the College of Europe, and in France for the *École Nationale d'Administration* (ENA). CESP also ran several tailor-made EU negotiations' programmes for Dutch governmental agencies (such as the Dutch telecoms agency).

Europe

Looking ahead towards Poland's EU presidency in late 2011, the Polish Prime Minister's Office and the Polish Ministry of Foreign Affairs initiated a large-scale training programme. The consortium in which Clingendael was one of the leading partners won the tender to run this programme. In addition to Clingendael's EU studies programme, the consortium also consisted of the College of Europe (lead partner) and the Diplomatic Academy in Vienna. The first training session was on 31 May 2010, and the programme ran until 31 January 2011. The programme consisted of three modules.

Module I focused on EU decision-making and chairmanship skills. More than 800 Polish civil servants participated in this training, which involved 36 sessions, and addressed the dos and don'ts of presidency teams in the inter-institutional negotiations. Module II, which was on EU negotiations and techniques, had the same target group as Module I. In total, 800 civil servants were trained in 37 three-day sessions, with one of these sessions training the Polish Permanent Representation in Brussels. Module III, on the practicalities of organizing the EU presidency 'at home', was targeted at a smaller group of people involved in the EU presidency in Warsaw: an additional 300 civil servants were trained in fifteen sessions.



MTEC-participants posing in front of the 'Huys Clingendael'

For the ninth time, Clingendael organized what will presumably be the last two MTEC trainings (Matra Training for European Cooperation) for civil servants on behalf of NL-Agentschap/Cross (the Matra programme will soon be phased out). Clingendael organized the first MTEC course with its consortium partners – the Amsterdam Institute for Advanced Labour Studies (AIAS) and the Europe Institute of Utrecht University – for a group consisting of government officials, experts and policy advisers working at the Dutch Ministries of Social Affairs and Employment, officials working at public employment agencies and representatives of the social partners. The main objectives of the training sessions were to deepen the participants' knowledge and understanding of the EU's social and employment policies, of its instruments, and to share best practices in this field.



Participants MTEC 'How to Work with Brussels' in Turkey)

In addition, the training of 'MTEC: How to Work with Brussels' was held for a group of 50 young officials of the Secretariat General for EU Affairs (EUSG). The EUSG has two main tasks: first, it is responsible for the internal coordination and harmonization of the process of legislative approximation to the EU; second, it acts as a permanent member of the Negotiating Committee, the body that is carrying out accession negotiations on behalf of Turkey at the level of the EU's Committee of Permanent Representatives (COREPER). The main objective of the course was to prepare the participants to promote national interests in an effective way while interacting with Brussels, both before and after accession to the EU.

Finally, on the initiative of the College of Europe, Clingendael participated in the development and implementation of the first executive training for the European External Action Service (EEAS) for EU officials (from the European Commission, as well as the Council Secretariat and national diplomats), offering 'theoretical' lectures on EEAS, Common Foreign and Security Policy (CFSP) and Common Security and Defence Policy (CSDP), European development policy, the role of EU delegations, and coherence and consistency in EU external policies. Several diplomatic skills were also trained, such as protocol, lobbying, mediation, political reporting, negotiating, public diplomacy and project cycle management.

Clingendael and the Netherlands Debate Institute also developed an intensive skills training that prepared Latvian diplomats for job interviews at the EEAS.



Session during the first EEAS training

Security

As a follow-up to the 'Course on International Security' and the 'Course on Crisis Management', Clingendael established two new courses: 'Training on Crisis Advising' (organized together with the Institute for Safety and Crisis Management); and the 'Training on Scenario Planning and Strategy: The Netherlands in the World' (with the Pax Ludens Foundation), which will start in 2011. A course on trends and themes in international affairs was also offered to the Netherlands Broadcasting Organization (NOS).

Clingendael organized – for the seventh time in a row since its inception – the International Security Studies module of the senior staff course and Executive Master '*Hogere Defensie Vorming*', in close cooperation with the Netherlands Defence Academy.

Clingendael suffered the departure of the Advanced Defence Course ('*Leergang Topmanagement Defensie*'), which was hosted at the Institute for the last time in 2010.



Participants during the Course on International Security (CIV)

The Clingendael Security and Conflict Programme continued its cooperation with the Netherlands Police Academy, by working together on the 'Columbus' course that aimed at promoting international awareness of the Dutch police force and other relevant actors.

The Clingendael Institute has moreover strived to make its courses and networks more international by entering 'Europe's New Training Initiative (ENTri)', which will start in 2011 and involves a consortium of 13 European partners that will aim to train experts in civilian crisis management to participate in the EU's, UN's and other missions abroad.



Participants of the United Nations Truce Supervision Organization UNTSO during their programme at Clingendael

The Clingendael International Energy Programme (CIEP) acts as an independent forum for governments, non-governmental organizations, the private sector, the media, politicians and others who are interested in changes and developments in the energy sector.

Like a Moon with Two Faces

After the disastrous collapse of economic growth in many economies around the world in 2009, 2010 was the year of recovery. Yet economic recovery in 2010 was hesitant in some places and unequally distributed around the world. The emerging market economies recovered fairly quickly to see healthy growth rates, while recovery in the OECD countries was much more hesitant. Fiscal stimuli in many economies served to soften the blow, but could not prevent the recovery from being unsynchronized and slow, leaving the global economy unbalanced. Demand for energy reflected this state of affairs.

The international natural gas market experienced a spectacular switch from a seller's to a buyer's market. The timing of the drop in demand could not have come at a worse time. In 2010, large liquefied natural gas (LNG) export capacities came on stream in Qatar, while the acceleration of unconventional gas supplies reaching the market implied that demand for imported LNG in the United States dropped to zero. In Europe, demand dropped below the 'take' of some large importers from Russia, Norway and the Netherlands, reducing the appetite for spot LNG trading. Spot prices declined rapidly and suppliers under long-term contracts temporarily relaxed the conditions of their contracts in order to share the pain of falling demand and prices. In 2010, gas prices in the United States became uncoupled from oil prices, while before 2008 the causality of these two prices had been closely linked. Given the much more rosy supply situation in the United States, this new price relationship is expected to continue for some time, making the US market a less attractive 'bank' for natural gas. In Europe, meanwhile, oil-indexed natural gas prices came under more pressure, particularly when the Organization of Petroleum-Exporting Countries (OPEC) managed to stabilize oil prices from summer 2010 onwards at a level that kept some of the marginal supplies in the market (\$60–\$70 per barrel). Relaxing the contractual conditions for long-term contracts for the duration of the crisis reduced some of the pressure, but the topic of pricing systems is bound to resurface.

The crisis also impacted upon the demand for international oil. In 2007, global oil demand before the financial crisis had peaked at 86.7 million barrels per day, declined to 86.1 in 2008, and further declined to 85 million barrels per day in 2009. In 2010, however, the two faces of the moon began to surface when global oil demand increased to 87.9 million barrels per day. Yet this growth was mainly driven by demand from emerging markets and the Middle East. Oil demand in China continued to grow throughout the crisis, from 7.6 million barrels per day in 2007, with a modest increase in 2008 to 7.7, to 8.4 in 2009, and 9.4 million barrels per day in 2010. Non-OECD oil demand continued to grow during the financial and economic crisis and in 2010 was 4.5 million barrels per day higher than in 2007. OECD oil demand during that period clearly dragged down the total global demand: in 2007, OECD countries' oil demand peaked at 49.6 million barrels per day, declining in 2008 to 47.6 million barrels per day, and then declining further to 45.5 million barrels per day in 2009. Only in 2010 did oil demand begin to recover to 46.1 million barrels per day – still well below 2007 levels.



CIEP Dinner Debate with Jerzy Buzek (November 2010)



CIEP Energy Workshop (March 2010)

The economic strength of the emerging economies, translated in the strong growth of their energy demands, is yet more evidence of the subtle but certain shift in economic gravity away from the OECD countries. Saudi Arabia is now supplying more oil to China than to the United States, and the developments in Australia's renewable energy market have become crucial to satisfy China's energy needs. The geography of energy supply and demand is changing rapidly, and the economic downturn has merely emphasized this trend.

In the midst of these changes in the international energy markets, the non-OPEC energy industry received a blow from the Macondo oil spill in the Gulf of Mexico in April 2010, because it cast a shadow over a crucial area of oil production growth outside of OPEC: the deep offshore. With important new developments in Brazil and Africa under way, the oil industry came under closer scrutiny, also outside the United States.

Although the economic crisis had temporarily reduced the pressure on international markets, the debates on how best to address climate change and the diversity of supply issues continued in 2010. With the launch of fiscal stimulus programmes, investments in more sustainable energy resources were propagated by many politicians. During 2010 it became clear that the rate of expenditure was not as revolutionary as the expectations, and many governments in Europe had instead to think about how to combine public financing of these energy and climate policies in the context of shrinking government budgets. Again, the dynamics of economies such as China began to capture the headlines, with the rapid growth of installed wind capacity, the stepping up of solar panel production and China's investments in battery technologies. Although the contribution of these new, more sustainable, technologies to total energy demand in China is still very small, the pace at which China is approaching these challenges is impressive.

The year 2010 was a year with one smiling face for CIEP. Two CIEP staff members successfully defended their Ph.D. theses in Groningen, and many roundtable discussions, lectures and papers

were organized and produced by CIEP staff. The brainstorming groups were very active and remained at the core of the CIEP's research agenda. It is always amazing to see how quickly all sorts of events and changes in the markets find their way into the CIEP's activities, which testifies to the commitment of everyone involved with CIEP to approach energy with a large dose of open-mindedness and enthusiasm.

(For more detailed information, please view the CIEP annual report 2010 on <http://www.clingendael.nl/about>)



Minister for Economic Affairs Mrs. Maria van der Hoeven during the CIEP seminar 'Challenges of the Netherlands Energy Policy: Developing Strengths' (August 2010)

The Clingendael Institute is not attached to political, religious or social entities and is strictly neutral. This makes Clingendael the ideal platform for debate in an international sphere.

In 2010 the Clingendael Institute again organized numerous seminars, conferences, public lectures and roundtable discussions, welcoming many representatives from the Dutch and foreign governments, academic circles and NGOs, and the media. Highlights of topics covered included: China's political evolution and the prospects for democratization in China; ten reasons why India will not become a superpower; a high-level seminar on the EU's new diplomatic service; making sense of WikiLeaks; the EU as a global player; financing the EU's ambitions for 2014-2020; enriching the planet while empowering Europe; the first year of the Treaty of Lisbon; ten years after 9/11 and evaluating a decade of intensified counter-terrorism; the future of the Dutch armed forces; responding to Somali piracy; nanotechnology, peace and security.

Many high-level officials from abroad were welcomed as guest lecturers, elaborating on a wide range of topics. Ministers, deputy ministers and other official representatives visited the Institute as part of their official stay in The Hague, including officials from Canada, Hungary, Israel and Kazakhstan.

The ICCT, of which Clingendael is the secretary, has moreover organized a successful two-day international conference in December 2010 – which was at the same time the Launch Conference of ICCT – focussing on 'Ten years after 9/11: Evaluating a Decade of Intensified Counter Terrorism'. Best practices were shared and lessons were drawn from case-studies and policies of different countries.

For a complete overview of all events, please see Annexe A on page 33-35, as well as online at <http://www.clingendael.nl/events>.



CESP Head Adriaan Schout interviewing participants during the seminar on the Treaty of Lisbon



Enriching the Planet



Roundtable with the Hon. Ross Hornby, Ambassador of Canada to the European Union

New Networks

As well as its longstanding involvement in the Hague Academic Coalition, Clingendael is involved in different kinds of other formal academic networks and networks of think tanks. Clingendael staff has, for example, participated in meetings and panel discussions under the aegis of the Trans-European Policy Studies Association network (Tepsa), and the European Policy Studies Network (EPIN).

Moreover, together with Leiden University and The Hague University of Applied Sciences, Clingendael was granted the prestigious status of a 'Jean Monnet Centre of Excellence' (JMC) for its dedication to drawing attention to European integration. The JMC organizes conferences, public debates, Honours classes and Masters classes. Support for the Jean Monnet programme comes from the EU's Lifelong Learning Programme, which stimulates teaching, research and reflection on European integration in higher education institutions worldwide. As part of these activities, Clingendael organized a lunch meeting in December 2010 entitled 'The Treaty of Lisbon One Year On'. Our public events on the agenda of the rotating EU presidency, which are organized every six months in cooperation with the relevant national embassy and the Dutch Ministry of Foreign Affairs, will also be part of the JMC's activities.

Clingendael succeeded in giving a new home to the prestigious Processes of International Negotiations Programme (PIN). PIN is a network of more than 4,000 researchers and practitioners of international negotiations, and organizes an annual book workshop and road shows. Clingendael also participates in EuroMesco, the Euro-Mediterranean Study Commission, the main network of research centers on politics and security in the Mediterranean.

In 2010 the International Centre for Counter-Terrorism (ICCT) was established in The Hague, founded by the Clingendael Institute, the T.M.C. Asser Institute and The Hague Campus of Leiden University. The ICCT was officially opened by former Dutch Minister of Foreign Affairs Maxime Verhagen during a conference in the Peace Palace in The Hague, in the presence of a large audience of distinguished international guests working in the field of counter-terrorism. ICCT will have two main pillars: analyzing possibilities for the prevention of terrorism and exploring the international law and human rights approach to counterterrorism policies.

Clingendael is a member of the 'Network on Peace, Security and Development', and also acts as the secretariat of this network, which is supported by the Netherlands Ministry of Foreign Affairs and brings together government, civil society, academic and private-sector actors that are active in the field of fragile and conflict-affected settings. As part of this network, Clingendael's Conflict Research Unit (CRU) has conducted research on the possibilities of public-private cooperation in fragile situations, with a specific focus on Afghanistan, the Democratic Republic of the Congo (DRC) and Sudan, assessing community-based DDR programming (disarmament, demobilization and reintegration) in Colombia, and identifying possibilities for gender-sensitive interventions in the eastern provinces of the DRC.

Clingendael is also a member of the EU-funded 'Initiative for Peace-building (IfP)', which brings together a group of ten civil society organizations and think tanks to develop and promote international knowledge and expertise on cross-cutting issues in the field of conflict prevention and peace-building. Projects in 2010 included the assessment of the extent to which community security needs were reflected and addressed by donor programming in Burundi, and an analysis of state-society relations in Pakistan, in order to feed into EU governance programming. As part of the early warning component of the IfP, Clingendael also contributed to a project to map and assess the institutional organization and practices within the EU in the field of early warning and early action.



Editorial Policy

The Editorial Board of the *Internationale Spectator* pursued a two-track policy with its Volume 64 in 2010. While the journal presented clusters of articles each month on the most crucial topics in the field of international relations, it also tried to be a useful 'caterer for the specialists', offering a range of essays on more specialized subjects for the interested reader.

As far as the crucial topics are concerned – namely, the rise of China, the eastward trend in Turkish foreign policy, the evolution of economic diplomacy, the conflicts regarding Latin American natural resources, policy concepts involving the reconstruction of fragile states, threats to freedom rights (such as the right of free speech, academic freedom and religious freedom), international climate policy after Copenhagen, contested regions and minorities, the road towards NATO's New Strategic Concept, and the US Congressional elections – all featured in different issues of the *Internationale Spectator* in 2010.

Among the specialized subjects, the following should be mentioned: Hezbollah's new Realpolitik; the first year of the EU's civil mission in Kosovo (EULEX); another conflict over the Falklands; new dynasties in the Arab world; the growing international role of NGOs; the subsidiary test; the submarine glass-fibre cable network as the information society's Achilles' heel; an evaluation of the Davids' Commission report on Dutch decision-making with regard to the intervention in Iraq; and a case study on child soldiers in Sri Lanka.

The editorial board has been able to draw on an ever-growing arsenal of highly qualified researchers, in particular from Flanders/Belgium and from among the ranks of the Clingendael Institute.

Internationale Spectator is published by Koninklijke Van Gorcum publishing house.

Reviews: Films, Books, Reports

In 2010 the 'Film Review' section – launched in May 2009 – was successfully continued. Every issue of *Internationale Spectator* featured a review of a film or documentary covering a historic or current international political theme. Numerous book reviews were also published on a wide range of topics, while more concise profiles of books and (advisory) reports were presented each month in the section entitled 'Signalementen' [Descriptions].

General

At the beginning of 2010 the Editorial Board of *Internationale Spectator* consisted of fifteen members. During summer 2010 Professor David Criegemans from the University of Antwerp joined the Board, and in autumn 2010 Professor J.Q.T. Rood replaced Professor J.W. de Zwaan as Editor-in-Chief (although Professor de Zwaan continued as a member of the Board).

Unfortunately, the negative trend in the number of subscribers that many monthlies throughout the world have experienced lately (partly because of the financial crisis) has also affected the *Internationale Spectator*, which showed a modest decline in the number of subscribers in 2010. In 2011, the Editorial Board and the publisher will do their utmost to turn this trend around, in particular through marketing activities aimed at specific target groups. For more detailed information, please visit www.internationalespectator.nl.

The Clingendael Institute's main objective is to enhance the public debate on international relations. The Institute seeks to achieve this objective through its research, studies, courses and training programmes, and by providing information to the media and the public at large. Clingendael's activities were publicized through seminars and conferences. A new digital newsletter was developed, which enabled the Institute to send information worldwide about its objectives and activities.

A large number of high-level government officials, academics and other representatives were welcomed as distinguished guest lecturers at Clingendael events, emphasizing Clingendael's usefulness as a neutral and international platform for discussion (for an overview, please see Public Events on page 25, and Annexe A on page 33-35. For more detailed information, please visit our website online at www.clingendael.nl/events).

Clingendael's Library and Documentation Centre continues to support the teaching, research and consultancy activities of the Institute. Staff focus on proactive support and the dissemination of information. The content of Clingendael's teaching and research programmes forms the main framework for expanding the collection and – reflecting the Institute's forward-looking outlook – contains little historical material. The library covers a broad range of international political relations and security topics, with a predominant emphasis on the work of the European Union and of international organizations, diplomatic relations, international negotiations, peace and conflict studies, and the foreign and security policies of the Netherlands.

Library staff have developed extensive expertise. Information is stored digitally whenever possible. The library staff's main tasks are designing reading lists, answering enquiries from Clingendael staff members and the public at large, and compiling the links section of the Institute's website. The Library compiles specific reading lists for the various Clingendael programmes. For CDSP, these lists include topics such as branding, cultural diplomacy, European-level diplomacy and the European diplomatic service, as well as negotiation, negotiation techniques and diplomatic relations. For CSCP, CRU and other interested parties, extensive lists are made with topics related to terrorism and fragile and failed states. These lists are also sent to persons in a foreign diplomacy network.

Reading lists are also compiled for the website section of the Dutch Ministry of Agriculture, Nature and Food Quality, as well as for the *Leergang Buitenlandse Betrekkingen* (LBB) and the master-classes for the municipality of Rotterdam. Library staff have also worked extensively on the project entitled 'Scarcity of natural resources'.

With regard to ICT, a systems engineer replaced the webmaster during the last quarter of 2010, and continues to combine both positions. Much time was spent on the exchange of knowledge in both disciplines. Several technical sections and some crucial infrastructure of the Institute's network will be replaced in 2011, with the current situation requiring much maintenance.

A new website will also be installed in 2011, which will allow better management and updating. The current website has no content management system for maintenance, which makes updating content a very labour-intensive operation. Clingendael also continued to invest in its network and communications' system. The new database system was expanded further.



In 2010 the Human Resources Office has updated the Gids Regelingen Clingendael (Guide on the Rules of Clingendael - GRC), part of the Handboek Organisatie Clingendael (Handbook on Organisation Clingendael - HOC).

On 31 December 2010 the Institute employed 69.95 fte (including secondments from various Ministries). Fifteen employees left Clingendael during the year, while seven new employees were welcomed.

The gender balance on 31 December 2010 was 36 male employees versus 40 female employees.

The Clingendael Institute provided 26 internships.

In financial terms, 2010 was a satisfactory year for the Clingendael Institute. Despite the global economic crises, Clingendael's project revenues turned out to be higher than estimated. The credit balance was nearly € 111,000, which is better than in 2009 (minus € 73,000) and in line with 2008 (€ 289,000).

As project revenues were higher than estimated, the direct costs of projects were slightly lower than budgeted. Personnel costs were higher than budgeted, but were lower than in 2009.

For 2011 and beyond, however, the Institute's financial prospects are not as optimistic as in previous years. Most long-term projects have to be renewed. The Institute's order book for 2011 is filled reasonably well, but much effort will have to be made for 2012 and beyond to renew existing contracts and to find new prospects.

Restraint with regard to the employment of new personnel, and improved monitoring of projects' margins, will play a crucial role in the Institute's financial policy for 2011 and beyond.

The Financial Department's main effort in 2010 was the introduction of a new management information system. This system is now functioning in the Financial Department, and can play an important role in monitoring the Institute's projects. The aim in 2011 is hence to implement the system in the whole of the Institute. For our financial statistics, please see Annexe D on page 56.

List of abbreviations

CDSP	= Clingendael Diplomatic Studies Programme
CAS	= Clingendael Asia Studies
CESP	= Clingendael European Studies Programme
CSCP	= Clingendael Security and Conflict Programme
CRU	= Conflict Research Unit
CIEP	= Clingendael International Energy Programme
EZ	= Externe Zaken [External Affairs]
ADV-DIR	= Adviser to the Director
AIV	= Advisory Council on International Affairs
AIVD	= Algemene Inlichtingen- en Veiligheidsdienst [General Intelligence and Security Service]
AWEPA	= Association of European Parliamentarians with Africa
BuZa	= Ministerie van Buitenlandse Zaken [Dutch Ministry of Foreign Affairs]
ICCT	= International Centre for Counter-Terrorism
NGIZ	= Nederlands Genootschap voor Internationale Zaken [Netherlands Society for International Affairs]
OPCW	= Organization for the Prohibition of Chemical Weapons
POBB	= Programma Ondersteuning Buitenlands Beleid [Foreign Policy Support Programme]
WRR	= Dutch Scientific Council for Government Policy

Annexe A: Clingendael events in 2010

Date	Activity	Programme	Location
14 January	Lunch meeting: 'Steun en toeverlaat of Kop-van-Jut? De rol van de EU in de financieel-economische crisis'.	EZ/CESP	Press Centre Nieuwspoor
15 January	'A Reflection on Fragile States' Policies and Debates: Results, Barriers and Challenges', second conference of the Peace, Security and Development (PSD) Network	CRU	Academy Building, Utrecht University
18 January	Lunch meeting with Lt.Gen. Mark Evans	CSCP	CRU
20 January	'Project Explorations' in cooperation with Cordaid and IKV Pax Christi	CSCP	CRU
28 January	Meeting of experts on DDR, the rule of law and peace	CSCP	Clingendael
3 February	Working visit by Haaglanden Police	CSCP	Clingendael
3 February	Conference: 'The Spanish Presidency of the Council of the European Union'	CESP	Dutch Ministry of Foreign Affairs
3 February	Presentation on the 'ExxonMobil Outlook for Energy: A View to 2030'	CIEP	Clingendael
4 February	Seminar on 'Keeping Post-Conflict Peace-building on Track: The Role of Security Sector Development in the Case of Burundi'	CRU	Clingendael
4 February	Book presentation by Parag Khanna	CESP	Clingendael
15 February	POBB Seminar on the Netherlands and the EU in 2030	CESP	Clingendael
24 February	Meeting for the Diplomatic Academy of London	CDSP	Clingendael
25 February	'The US Regulatory System: An Inspiration for Europe? A Perspective from the FERC', a presentation by Michael McGehee	CIEP	Clingendael
5 March	Seminar on NATO's New Strategic Concept, with AIV and the Atlantic Association	CSCP	Press Centre Nieuwspoor
5 March	Conference on 'An Open Market? Opportunities and Obstacles to Chinese Investment in Europe', in association with the Business University Nyenrode	CAS	Clingendael
10 March	Speech by Deputy Prime Minister of Israel, H.E. Mr Dan Meridor	EZ	Clingendael
16 March	Energy workshop on 'The Interaction between Gas and Electricity on System Level in Northwest Europe'	CIEP	Clingendael
18 March	Seminar on 'Disarmament and Non-Proliferation Efforts'	CSCP	City Hall, The Hague
26 March	The Interaction between gas and electricity on system level in Northwest Europe	CIEP	Clingendael
1 April	Meeting on the Future of Dutch Development Cooperation Policy	SO	Clingendael
6 April	Working visit/exchange programme of IHKV students from the Netherlands and the United States	EZ	Clingendael
14 April	Lunch meeting with Kees Broere (NOS/Volkskrant)	CSCP	Clingendael
19 April	'The Future of Dutch Foreign Policy'	SO with WRR	Clingendael
19 April	Meeting on the WTO with Laurens Jan Brinkhorst	EZ	Clingendael
23 April	Lunch to discuss the Annual Report of the AIVD	CSCP	Clingendael
26-27 April	'Enriching the Planet, Empowering Europe'	CESP	Old Council Chamber
28 April	Opening of the Japanese garden	EZ	Clingendael
7 May	Meeting on DDR, the rule of law and peace	CSCP	Clingendael
17 May	Students visit from Utah University	CSCP	Clingendael
17 May	Meeting on 'The Lord's Resistance Army: In Search of a New Approach'	CRU	Clingendael
18 May	Book presentation by Marcel de Haas	CSCP	Clingendael
20 May	Informal meeting of experts: '(Security) Cooperation between the Netherlands, the EU and India'	CSCP	Clingendael
20 May	Wetenschappelijk Onderzoek- en Documentatiecentrum (WODC) [Research and Documentation Centre of the Dutch Ministry of Justice]	CSCP	Clingendael
21 May	Seminar on 'China's Political Evolution: Prospects for Democratization', with Andrew J. Nathan as main speaker	CAS	Clingendael
26 May	'The EU's 2050 Energy Challenge'	CIEP	Clingendael
27 May	'Stirring the EU Fuel Mix'	CIEP	Clingendael
31 May	Discussion night on 'The Future of the Dutch Armed Forces'	CSCP/ JASON Institute	Press Centre Nieuwspoor
31 May	Official opening of the ICCT	CSCP/ICCT	Peace Palace
1 June	De toekomst van het Nederlandse Energielandschap	CIEP	Clingendael
2 June	Election meeting	EZ/CESP	Clingendael
3 June	Farewell speech by OPCW Director-General Rogelio Pflirter	EZ	Clingendael
8 June	Working visit by CBS	EZ	Clingendael

Annexe A: Clingendael events in 2010

Date	Activity	Programme	Location
10 June	Seminar: 'The Links between Identity and Security in China's International Politics'	CAS	Clingendael
17 June	Conference: 'Shifting Grounds in Ourma/Myanmar? Dilemmas and Opportunities for the International Community'	CAS	Clingendael
18 June	Specialists' meeting on 'ASEAN's Potential as a Stabilizing Factor in Great Power Relations in Asia'	CAS	Clingendael
22 June	BP Statistical Review of World Energy 2010	CIEP	Clingendael
22 June	Meeting of experts: 'The Conflict in Southern Kyrgyzstan: How to Get the Genie Back in the Bottle?'	CRU	Clingendael
23 June	Lecture by Dr Ramachandra Guha: 'Ten Reasons why India will Not Become a Superpower'	CAS/Nyenrode/ Dutch Atlantic Association	Ministry of Foreign Affairs
24 June	Meeting of the Schouwenburgfonds/Defensie	EZ	Clingendael
1 July	'The Netherlands and the Euro': a discussion about the Netherlands' handling of the euro crisis of 2010	CESP	Sociëteit de Witte
1 July	CIEP Oil Conference on 'A Decade of Uncertainties: Coming to Grips with New Oil Market Realities'	CIEP	Clingendael
5 July	Meeting on the Caucasus with High Commissioner on National Minorities Knut Vollebaek	EZ	Clingendael
6 July	Roundtable CIEP Gas Group 'plus': the Caspian Development Corporation & Southern Corridors	CIEP	Clingendael
6-7 July	POBB Seminar: 'Who Cares about the Eurasian Neighbourhood?'	CESP	Clingendael
7 July	Working visit by the European International Model United Nations (TEIMUN) Foundation	EZ	Clingendael
25 August	CIEP Seminar on 'Challenges of the Netherlands' Energy Policy: Developing Strengths'	CIEP	Clingendael
25 August	Lunch lecture by Dr Marianne van Leeuwen	CSCP	Clingendael
31 August	Lecture by Professor Aron Shai: 'Sino-Israeli Relations: New Outlook?'	CAS	Clingendael
1 September	Meeting: 'Implement and Operationalize CSDP—The Challenges Ahead'	CSCP	Clingendael
1 September	Specialists' meeting on non-proliferation with Adriaan van der Meer	CSCP	Clingendael
2 September	CIEP Gas Day	CIEP	Clingendael
6 September	Meeting with students of the Radboud University Nijmegen	CSCP	Clingendael
11 September	Open Heritage Day	EZ	Clingendael
15 September	Lecture by Mr Soli Özel in cooperation with the Turkey Institute	EZ	Clingendael
24 September	Conference on 'Nanotechnology, Peace and Security'	CSCP/ Malsch Techno Valuation/SCINT	Clingendael
30 September	Conference on 'The Belgian Presidency of the Council of the European Union'	CESP	Clingendael
4-5 October	POBB seminar on the European External Action Service	CESP/CDSP	Clingendael
6 October	9th Asser-Clingendael International Sports Lecture	EZ	Clingendael
21 October	Lecture by Prof. Gareth Evans QC on 'Nuclear Non-Proliferation and Disarmament: New Perspectives after the NPT Review Conference?'	EZ/BuZa	Clingendael
1 November	Specialists' workshop: 'Who Should Do What? Peace, Security and Development in the Democratic Republic of Congo'	CRU	Academy Building, Utrecht University
2-3 November	POBB seminar on 'Bio Fuels'	CESP	Clingendael
4 November	Energy Governance in a Low Carbon World	CIEP	Clingendael
8-11 November	Seminar on 'International Negotiations'	CDSP	Clingendael
9 November	Alumni conference in Jakarta	CDSP	Jakarta
10 November	Roundtable discussion at the Canadian Embassy	EZ	Clingendael
10 November	Alumni seminar on international negotiations	CDSP	Jakarta
10 November	Visit by high-level delegation of Pakistani civil servants	CAS/EZ	Clingendael
12 November	Lunch lecture by Peter Brookes (Heritage Foundation)	CSCP	Clingendael
30 November	'Debating Europe's Energy and Climate Change Policies', a dinner debate with European Parliament President Jerzy Buzek	CIEP	Clingendael
1 December	Meeting of HOVO [Higher Education for the Elderly]	CSCP	Clingendael
2-3 December	POBB seminar on 'Financing External Relations'	CESP	Clingendael
2 December	Working visit by interns of the Dutch Ministry of Foreign Affairs, in cooperation with CESP	EZ	Clingendael
2 December	Book presentation on All Things Pass, Except the Past, by Luc Huyse	CSCP/AWEPA	Second Chamber

Date	Activity	Programme	Location
2-3 December	High-level policy seminar on 'The EU as a Global Player: Financing the EU's Ambitions for 2014-2020'	CESP	Clingendael
3 December Affairs	Forward Strategy Unit (FSU) lunch lecture by Anton La Guardia: 'The EU as a Global Player in 2020'	CESP/BuZa	Dutch Ministry of Foreign
6-7 December	Foreign Service Programme	ADV-DIR	Oxford
8 December	CESP lunch seminar on 'The Treaty of Lisbon One Year On'	CESP/EZ	Clingendael
9 December	Lecture by Hungarian Minister Prof. Zoltán Cséfalvay	EZ	Clingendael
10 December	Meeting with the International Institute for Asian Studies	ADV-DIR	Leiden
12-13 December	International launch conference: 'Ten Years after 9/11: Evaluating a Decade of Intensified Counter-Terrorism'	CSCP/ICCT	Old Council Chamber/ Hilton Hotel
13 December	Current events seminar on 'The Rutte Cabinet and the European Union: The Netherlands in Europe'	CESP/NGIZ	Clingendael
14 December	Current events meeting and panel discussion on 'Making Sense of WikiLeaks'	Clingendael/ NGIZ	Press Centre Nieuwspoort
14 December	Presentation by Claude Mandil, former Executive Director of the International Energy Agency	CIEP	Clingendael
16-17 December	Meeting on 'Public Diplomacy'	CDSP	Clingendael
17 December	Annual seminar of the Netherlands Negotiation Network	ADV-DIR	Ministry of Social Affairs

Annexe B: Clingendael courses and training programmes in 2010

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Date	Activity	Programme	Location
8 January	United Nations International Student Conference of Amsterdam (Amsterdam University UNISCA)	ADV-DIR	Amsterdam
11 Jan.-24 Febr.	Course for diplomats from South-Eastern Europe	CDSP	Clingendael
11 Jan.-19 May	Advanced Defence Course	CSCP	Clingendael
12-14 January	9th Course on International Policy for the Ministry of Economic Affairs, Agriculture and Innovation, module 5	CDSP	Clingendael
12-22 January	United Nations Truce Supervision Organization (UNTSO)	CSCP	Clingendael
19 January	RABO Bank	ADV-DIR	Nijkerk
27-29 January	UNTSO partner course	CSCP	Clingendael
28 January	Rotterdam master-class, module III	CDSP	Clingendael
29 January	Flemish Presidency of the Council of the European Union	CESP	Brussels
29 January	Simulation Model United Nations (MUN)	CESP	Clingendael
8-11 February	MA on water management, UNESCO	ADV-DIR	Clingendael
9 February	EU simulation with Erasmus University	CESP	Clingendael
11-12 February	9th course on 'International Policy' for the Ministry of Economic Affairs, Agriculture and Innovation, module 6	CDSP	Clingendael
15-16 February	United Nations Institute for Training and Research (UNITAR)	ADV-DIR	Genève
15-19 February	Course for junior diplomats from Algeria	CDSP	Clingendael
15-17 and 22-24 February	Course on crisis management	CSCP	Clingendael
22-23 February	Justice and Home Affairs course intake	CESP	Clingendael
23 February	Rotterdam master-class, Module IV	CDSP	Clingendael
1 March-23 April	Course in international relations for junior diplomats from Indonesia	CDSP	Clingendael
8-12 March	Course in international relations and diplomatic practice for Tunisian diplomats	CDSP	Clingendael
8 March-2 April	'International Relations and Diplomacy Practice: Great Lakes Region'	CDSP	Clingendael
10-11 March	Columbus police course	CSCP	Clingendael
11-12 March	9th course on 'International Policy' for the Ministry of Economic Affairs, Agriculture and Innovation, module 7	CDSP	Clingendael
15-16 March	Justice and Home Affairs (JHA) course, module 1	CESP	Clingendael
17-19 March	Jan Masaryk Centre, University of Economics	ADV-DIR	Prague
17-26 March	JHA lecture series	CESP	Barcelona
18-19 March	Training on Crisis Competences	CSCP	Clingendael
22-23 March	NATO Defence College	ADV-DIR	Rome
23-26 March and 6-9 April	Course on International Security	CSCP	Clingendael
25 March	Rotterdam master-class	CDSP	Clingendael
29-31 March	Moscow State Institute of International Relations (MGIMO)	ADV-DIR	Moscow
29-31 March	Ministry of Social Affairs and Employment in International and European Perspective	CESP	Clingendael/Brussels
30 March-1 April	Dutch public broadcasting (NOS) course	CSCP	Clingendael
6 April	Students	ADV-DIR	Clingendael
9 April	RABO Bank	ADV-DIR	Nijkerk
11-24 April	MATRA Training for European Cooperation (MTEC): Social Affairs and Employment	CESP	Bilderberg Europa Hotel
12-23 April	Course on 'Diplomacy and Multilateral Affairs' for diplomats from the Ministry of Foreign Affairs and Cooperation of Morocco	CDSP	Clingendael
13-15 April	Justice and Home Affairs course, module 2	CESP	Clingendael
14 April	Diplomats	ADV-DIR	Chisinau
14-16 April	European Diplomatic Programme (EDP) on negotiation	CDSP	Bucharest
15 April	Course on 'International Policy' for the Dutch Ministry of Economic Affairs, Agriculture and Innovation (follow-up meeting)	CDSP	Clingendael
26-27 April	NOS course, module 2	CSCP	Clingendael
26 April	Training of the Balkan Group	CESP	Bruges
26-30 April	Diplomats-civil servants-politicians	ADV-DIR	Tbilisi
28 April	Training of École nationale d'administration (ENA) energy regulators	CESP	Paris
28 April-9 June	Course for junior diplomats from Pakistan and Bangladesh	CDSP	Clingendael

Date	Activity	Programme	Location
3-6 May	Capacity-building in Morocco	CDSP	Rabat
9-10 May	Diplomats	ADV-DIR	Algiers
18-20 May	Justice and Home Affairs course, module 3	CESP	Clingendael/Brussels
19-21 May	European Diplomatic Programme (EDP)	CDSP	Madrid
20-21 May	NOS course, module 3	CESP	Clingendael
25 May	Rotterdam master-class	CDSP	Clingendael
26 May	'The EU 2050 Energy Challenge'	CIEP	Clingendael
26 May-18 June	Training programme for diplomats from the Government of National Unity of Sudan	CDSP	Clingendael
27-28 May	NOS course, module 4	CSCP	Clingendael
27-29 May	Ph.D. students	ADV-DIR	Frankfurt
27 May	'Stirring the EU Fuel Mix'	CIEP	Clingendael
31 May-2 June	Attaché course	CDSP	Clingendael
1 June	'The Future of the Dutch Energy Landscape'	CIEP	Clingendael
1-4 June	Seminar on 'International Negotiations'	CDSP	Clingendael
3 June	EU workshop for the Ministerie van Verkeer en Waterstaat (V&W) [Dutch Ministry of Transport, Water management and Public Works]	CESP	Ministry of V&W
3-4 June	East-West Parliamentary Practice Project (EWPPP) training for Albania	CESP	Albania
7-8 June	Seminar on 'Relations with the Islamic World'	CDSP	Clingendael
14-15 June	Training on 'Crisis Management'	CSCP	Clingendael
15-16 June	Training of government of Montenegro	CESP	Montenegro
16 June-13 July	'Managing Foreign Policy-Making in Indonesia', course for mid-career diplomats from Indonesia	CDSP	Clingendael
23 June	NOS course, module 5	CSCP	Clingendael
23-24 June	Justice and Home Affairs course, module 4	CESP	Brussels
23-25 June	Tenth course on 'International Policy' for the Ministry of Economic Affairs, Agriculture and Innovation, module 1	CDSP	Clingendael
26 June	Negotiation training at the Summer Academy on the OSCE	CESP	Stadtschlaining, Austria
28 June-2 July	Capacity-building and diplomatic training programme for the Balkans Diplomatic Training Institute	CDSP	Clingendael
4-8 July	Module 1, Arab Water Academy	CDSP	Abu Dhabi
6 July	Workshop on EU competition	CESP	Woerden
25 August-15 October	33rd course for junior diplomats from Eastern Europe	CDSP	Clingendael
30 August-3 September	Training on the European External Action Service (EEAS)	CESP	Bruges
1-2 September	European current events	CESP	Clingendael
1-3 and 15-17 September	Course on crisis management	CSCP	Clingendael
6-29 September	Capacity-building and training programme in international relations for representatives of the government of Southern Sudan	CDSP	Clingendael
8-9 September	The Dutch Ministry of Foreign Affairs and the EU	CESP	Clingendael
8-10 September	The Polish EU Presidency, module 2	CESP	Warsaw
8-10 September	Tenth course, Ministry of Economic Affairs, Agriculture and Innovation, module 2	CDSP	Clingendael
13 September-12 November	Course on higher defence	CSCP	Instituut Defensie Leergangen (IDL) [Netherlands Defence College]
13-15 September	Polish EU Presidency, module 2	CESP	Warsaw
14-15 September	Polish EU Presidency, module 1	CESP	Warsaw
17-19 September	Nyenrode Training for Russian managers	CDSP	Bijhorst, Wassenaar
19-24 September	MTEC: How to Work with Brussels	CESP	Ankara
20 September-10 December	Course on 'Foreign Relations' (65)	CDSP	Clingendael
23-24 September	Training on crisis management	CSCP	Clingendael
24-25 September	European Diplomatic Programme (EDP)	CDSP	Bruges
26-30 September	Module 1, Arab Water Academy	CDSP	Abu Dhabi

Annexe B: Clingendael courses and training programmes in 2010

Date	Activity	Programme	Location
27 September-8 October	Course in international relations and diplomatic practice for junior diplomats from Jordan	CDSP	Clingendael
28-29 September	Energy seminar on Bulgaria	CDSP	Sofia
28-29 September	Directorate-General for External Relations (DG-RELEX)	ADV-DIR	Brussels
28 September-7 December	Course on 'International Politics'	CDSP	Clingendael
30 September-1 October	Polish EU Presidency, module 1	CESP	Warsaw
4-15 October	Course in 'Strategic Planning and Foreign Policy' for senior diplomats from Indonesia	CDSP	Clingendael
6-8 October	Polish EU Presidency, module 2	CESP	Warsaw
11-12 October	Justice and Home Affairs course, module 1	CESP	Clingendael
11-14 October	Capacity-building in Bulgaria	CDSP	Clingendael
13-15 October	Course for the Ministry of Economic Affairs, Agriculture and Innovation, module 10-III	CDSP	Clingendael
14-15 October	'Effective Representation in the EU'	CESP	Clingendael
19-22 October and 2-5 November	Course on 'International Security'	CSCP	Clingendael
20 October-10 December	CDCAM (course for diplomats from Central Asia)	CDSP	Clingendael
21-22 October	Polish EU Presidency, module 1	CESP	Warsaw
25-29 October	Seminar for Chinese diplomats on 'The Challenge of Sustainable Growth'	CDSP	Clingendael
27-29 October	Ministry of Social Affairs and Employment in an International and European Perspective	CESP	Clingendael/Brussels
2 November-May 2011	Rotterdam master-class	CDSP	Clingendael and City Hall, Rotterdam
3-5 November	Polish EU Presidency, module 2	CESP	Warsaw
4 November	Training on 'Energy Governance in a Low-Carbon World'	CIEP	Clingendael
5 November	PBL 'How to Deal with Europe'	CESP	VROM [Ministry of Housing, Spatial Planning and the Environment]
8-19 November	Course on 'European Affairs and Diplomatic Practice' for Kosovo civil servants	CDSP	Clingendael
9 November	Alumni conference in Jakarta	CDSP	Jakarta
15-16 November	Justice and Home Affairs course, module 2	CESP	Clingendael
15-16 November	Collège d' Europe	ADV-DIR	Bruges
17-18 November	Biennale de la Négociation	ADV-DIR	Paris
18-19 November	Polish EU Presidency, module 1	CESP	Warsaw
18-19 November	10th course for Ministry of Economic Affairs, Agriculture and Innovation, module 4	CDSP	Clingendael
23-24 November	Diplomatic Academy of the Mediterranean	ADV-DIR	Valletta
24-26 November	Polish EU Presidency, module 2	CESP	Warsaw
25-26 November	Matra Alumni	CDSP	Clingendael
25-26 November	NATO Defence College	ADV-DIR	Rome
28 November-2 December	Module 2, Water Diplomacy course, Arab Water Academy	CDSP	Abu Dhabi
29 November and 1 December	HOVO course	CSCP	Clingendael
29 November-10 December	Clingendael course on 'Community and Cooperation: ASEAN and the EU from 2010 to 2015' for young diplomats from ASEAN member states and the Secretariat	CDSP	Clingendael
1-3 December	Polish EU Presidency, module 2	CESP	Warsaw
6-7 December	Foreign Service Programme	ADV-DIR	Oxford
7 December	Rotterdam master-class, module 2	CDSP	Rotterdam
10 December	International Institute for Asian Studies	ADV-DIR	Leiden
13-15 December	Justice and Home Affairs course, module 3	CESP	Clingendael/Brussels
13-15 December	'OCW and the EU'	CESP	Clingendael/Brussels
13-17 December	Pakistani capacity-building	CDSP	Clingendael
14-16 December	Polish EU Presidency, module 2	CESP	Warsaw

Annexe C: Clingendael publications in 2010

Clingendael staff published widely on developments regarding international relations.

This annexe presents only a selected overview of Clingendael publications. For more information regarding all publications, please visit online at <http://www.clingendael.nl/publications>.

Strategic Research

'Enriching the Planet—Empowering Europe: Optimizing the Use of Natural Resources for a More Sustainable Economy', Louise van Schaik, Jan Rood, Kees Homan and Barend van Wonderen, April 2010, Clingendael Discussion Paper

'Het Nederlands buitenlands beleid in de verkiezingen: een analyse', Maaïke Grevelink and Jan Rood, online publication, June 2010

'Nederland in een veranderende wereld: een buitenlands beleid voor de toekomst; een Clingendael-bijdrage ten behoeve van de kabinetsformatie', Jan Rood, July 2010

Clingendael Papers

Written by Clingendael fellows and experts, this new series, which appears in print as well as online, provides electronic access to innovative and high-quality research on international relations. Bridging the gap between researchers and practitioners, the series provides policy-oriented reflections on topical issues in diplomacy and security, the European Union, Asia and the Middle East. The online papers are available as free downloads at <http://www.clingendael.nl/publications>

Diplomacy:

'The Limits of China's Soft Power in Europe: Beijing's Public Diplomacy Puzzle', Ingrid d'Hooghe, Clingendael Diplomacy Papers 25, January 2010

'Changes in Consular Assistance and the Emergence of Consular Diplomacy', Maaïke Okano-Heijmans, Clingendael Diplomacy Papers 26, February 2010

'Religion and Islam in Contemporary International Relations', Maurits Berger, Clingendael Diplomacy Papers 27, April 2010

Europe:

'The European External Action Service: Preparing for Success', E. Drieskens and L. van Schaik, December 2010, Clingendael Papers 1

'Bilateral Barriers or Good Neighbourliness?: The Role of Bilateral Disputes in the EU Enlargement Process', Arjan Uilenreef, Clingendael European Papers, June 2010

International Security:

'Breaking Pillars: Towards a Civil-Military Security Approach for the European Union', Margriet Drent and Dick Zandee, Clingendael Security Paper 13, January 2010

'Mapping Research on European Peace Missions', Maria Raquel Freire, Paula Duarte Lopes, Fernando Cavalcante, Markus Gauster, Livia Fay Lucianetti, Pascoal Santos Pereira, Valtteri Vuorisalo and Rafaela Rodrigues de Brito, November 2010, Clingendael Security Paper 14 (with COST, GRIP and CES)

'Europe's Virtual Security Debate and a New Transatlantic Relationship', Hugo Klijn, 2010, Clingendael Security paper (The Netherlands in a Changing World: strategic research project)

'De Russische voorstellen voor veiligheid in Europa', Hugo Klijn, April 2010, CSCP Security Paper

International Energy:

'Energiebeleid en de Noordwest-Europese markt: brandstofmix en infrastructuur', Pieter Boot, Bram Buijs and Jacques de Jong, February 2010, Clingendael Energy paper, 2010/1

'Kernenergie: een internationale beleidsverkenning', Jacques de Jong, March 2010, Clingendael Energy paper, 2010/2

'Energy Company Strategies in the Dynamic EU Energy Market (1995-2007)', Stijn van den Heuvel, Jacques de Jong and Coby van der Linde, May 2010, Clingendael Energy Paper, 2010/3

'Energy Policy and the Northwest European Market', Pieter Boot, Bram Buijs and Jacques de Jong, May 2010, Clingendael Energy Paper, 2010/4

'Fifth Follow-up: Toward a Nuclear Weapon Free World', Ruud Lubbers, Max van der Stoep, Hans van Mierlo and Frits Korthals Altes, CIEP Briefing Papers, January 2010

'Three Observations on Global Energy and Climate: A Post-Copenhagen Analysis', Bram Buijs, CIEP Briefing Papers, July 2010

Clingendael Asia Forum

Clingendael Asia Forum is an online platform for commentaries on international relations in, or relating to, Asia. This series can be downloaded from www.clingendael.nl/asia/forum/.

'The EU, China and India: The Promise of Trilateral Engagement', J.T. Jacob, Clingendael Asia Forum, 1 February 2010

'Time for Israel to Rethink its China Policy', A. Shai, Clingendael Asia Forum, 4 March 2010

'The US-Japan Security Treaty at 50: Entering Uncharted Waters', G. McCormack, Clingendael Asia Forum, 24 June 2010

'Ensuring that China Rises Peacefully', B. Glaser, Clingendael Asia Forum, 23 December 2010

Discussion Papers in Diplomacy

The Discussion Papers in Diplomacy are mainly an internet-based series. They are written by senior and junior scholars from all over the world, and they have a clearly defined focus on diplomacy as the mechanism of communication, negotiation and representation among states and other international actors. The twin aims of this international series are to provide scholars in the field of diplomatic studies with an opportunity to publish their work rapidly, and to distribute the papers to practitioners, academics and those with an interest in diplomatic studies for the purposes of diplomatic training and public debate.

'Foreign Policy and Diplomacy of the Belgian Regions: Flanders and Wallonia', D. Criekemans, Discussion Papers in Diplomacy 117, March 2010

'The Shanghai Cooperation Organization and China's New Diplomacy', Gao Fei, Discussion Papers in Diplomacy 118, July 2010

'Economic Diplomacy: The Level of Development and Trade', M.-L.E.H. van Veenstra, M. Yakop and P.A.G. van Bergeijk, Discussion Papers in Diplomacy 119, October 2010

The Hague Journal of Diplomacy

The Hague Journal of Diplomacy (HJD) is a research journal for the study of diplomacy and its role in contemporary international relations. HJD publishes on the theory, practice and technique of diplomacy in both its traditional state-based bilateral and multilateral forms, plus more recent forms of diplomacy such as track-two diplomacy, field diplomacy and public diplomacy as practised by states and non-state entities.

HJD vol. 5, no. 4: Special issue on 'China's Evolving Diplomacy'. Guest editors Ingrid d'Hooghe and Chen Zhimin; general editors Jan Melissen and Paul Sharp, 2010

HJD vol. 5, no. 3: Book review editors Maaïke Okano-Heijmans and Kevin D. Stringer; general editors Jan Melissen and Paul Sharp, 2010

HJD vol. 5, no. 1-2: Special issue on 'Regional Sub-State Diplomacy Today'. Guest editor David Criekemans; general editors Jan Melissen and Paul Sharp, 2010

Publications of Clingendael Conflict Research Unit (CRU)

'Aiming High, Reaching Low: Four Fundamentals for Gender-responsive State-building', Steven Schoofs and Rosan Smits, CRU Policy Brief 13, March 2010

'Southern Sudan: The New Kid on the Block? Assessing the Neighbourhood on the Threshold of Southern Sudan's Self-determination Referendum', Jort Hemmer, CRU Policy Brief 14, March 2010

'Living Apart Together? On the Difficult Linkage between DDR and SSR in Post-conflict Environments', Hugo de Vries and Erwin van Veen, CRU Policy Brief 15, October 2010

'Early Recovery in Post-conflict Countries: A conceptual study', Rolf Maier, CRU Research Paper, January 2010

'Early Economic Recovery in Fragile States: Case Study Burundi – Operational Challenges', Leontine Specker, Ivan Briscoe and Jean-Marie Gasana, CRU Research Paper, January 2010

'Report Seminar Security Sector Development in Burundi', Sylvie More, CRU Conference Proceedings, February 2010

'Growth and Equity in Fragile States', Rolf Maier, CRU Research Paper, March 2010

'Supporting SSR in the DRC: Between a Rock and a Hard Place—An Analysis of the Donor Approach to Supporting Security Sector reform in the Democratic Republic of Congo', Henri Boshoff, Sylvie More, Dylan Hendrickson and Thierry Vircoulon, CRU Research Paper, April 2010

'The Lord's Resistance Army: In Search for a New Approach', Jort Hemmer and Niki Frencken, CRU Conference Proceedings, June 2010

'Strengthening Governance in a Post-conflict District of the Democratic Republic of Congo: A Study of Ituri', Louise Anten, CRU Research Paper, July 2010

'A State under Siege: Elites, Criminal Networks and Institutional Reform in Guatemala', Ivan Briscoe and Martin Rodriguez Pellecer, CRU Research Paper, September 2010

'Peace in Idle Hands: The Prospects and Pitfalls of Economic Recovery in Burundi', Pyt Douma, Ivan Briscoe and Jean-Marie Gasana, CRU Research Paper, September 2010

'Devolution Row: An Assessment of Pakistan's 2001 Local Government Ordinance', Marco Mezzera, S. Aftab and S. Yusuf, November 2010 (Conflict Research Unit [CRU]; Strategic and Economic Policy Research; and Department of Political Science, University of Oxford)

'A Gender Perspective in Peacekeeping Missions: Discussing Guidelines', Rosan Smits, Sara Blink and Bruno Braak, CRU Research Paper, November 2010

'The EU and Rule of Law Reform in Kosovo. An overview of the (combined) efforts of EULEX, ECLO and the EUSR', Maria Derks and Megan Price, CRU Research Paper, November 2010

'The Man Who Would Be King: The Challenges to Strengthening Governance in Uruzgan', Suzanne Schmeidl, CRU Research Paper, November 2010

Other Publications

Europe:

'Administratieve lastenverlichting voor burgers: een uitdaging op verschillende bestuurlijke niveaus; eindrapport 24 augustus 2010', Adriaan Schout, Mirthe van den Berge and Arnout Mijs, August 2010

'Towards a Comprehensive and Innovative EU Policy for Bio Fuels', Keijen van Eijk and Louise van Schaik, November 2010

'The Dutch and European Contributions to International Climate Policy: Building Blocks for a Viable Strategy' (The Hague: Netherlands Institute of International Relations 'Clingendael', November 2010), 36 p., 30 cm.

International Security:

'Verkennen, verkiezen en heroverwegen', Ko Colijn and Kees Homan, May 2010

'De politieke defensieverkenningen: bieden uitspraken uit het verleden garanties voor de toekomst?', Jaïr van der Lijn, May 2010

'Een Israëlische aanval op de Iraanse atoominstallaties: fictie of werkelijkheid?', Alfred Pijpers, June 2010

International Energy:

'A Smart EU Energy Policy: Final Report', Jacques de Jong, J.-M. Glachant and M. Hafner, April 2010

'The Dynamics of Natural Gas Supply Coordination in a New World: Cooperation or Competition between Gas-exporting Countries from a Russian Perspective', Tim Boon von Ochssée, May 2010, Dissertation for Groningen University

'Russian Gas for Europe: Creating Access and Choice—Underpinning Russia's Gas Export Strategy with Gazprom's Infrastructure Investments', Tom Smeenk, May 2010, Dissertation for Groningen University

Publications by Other Publishers

'Les bailleurs Européens et l'approche participative dans le secteur de la sécurité et la justice au Burundi', Sylvie More (Brussels: Initiative for Peace building [IFP], August 2010)

'Media and Governance in Pakistan: A Controversial Yet Essential Relationship', Marco Mezzera and Safdar Sial (Brussels: Initiative for Peace-building [IFP], October 2010)

'Men, Masculinities and the Security-Development Nexus: A Summary Overview', Steven Schoofs, Rosan Smits and Serena Cruz (The Hague: Peace Security and Development Network [PSDN], March 2010)

'Public-Private Cooperation in Fragile States: Country Report Afghanistan', CRU et al. (The Hague: Peace Security and Development Network [PSDN], January 2010)

'How can Public-Private Cooperation contribute to sustainable economic development in Fragile States? From policy to practice: synthesis report', CRU et al. (The Hague: Peace Security and Development Network [PSDN], June 2010)

'Options for a Transition Education Funding Mechanism within EFA FTI Framework', Riselia Bizerra, David Gairdner, Meritxell Relaño and Mariska van Beijnum (Oslo, Norway: Scanteam, February 2010)

'Pooled funding for transition at the country level', Nicole Ball and Mariska van Beijnum (USA, New York: UNDG/ECHA Task Team on Financing for Transition, November 2010)

Capital Brussels: What Kind of Political Actor will the Lisbon EU Be?, P.M. Kaczynski and A. Schout (Brussels: Centre for European Policy Studies [CEPS], 26 February 2010), 3 p., CEPS Commentary

A Europeanization of the Security Structure: The Security Identities of the United Kingdom and Germany, Margriet Drent (Groningen: University of Groningen, 2010), ix, 223 p., Dissertation for Groningen University, ISBN 978-90-367-4552-9

The External Dimension of Justice and Home Affairs: A Different Security Agenda for the European Union?, edited by S. Wolff, N. Wichmann and G. Mounier (London: Routledge, 2010), 160 p., ISBN 978-0-415-49719-0

The International Response to Somali Piracy: Challenges and Opportunities, edited by B. van Ginkel and F.-P. van der Putten (Leiden: Martinus Nijhoff for the Netherlands Institute of International Relations 'Clingendael', 2010), xix, 202 p., ISBN 978-90-04-18305-6

The Practice of the United Nations in Combating Terrorism from 1946 to 2008: Questions of Legality and Legitimacy, Bibi van Ginkel (Antwerp: Intersentia, 2010), xvi, 460 p. (School of human Rights Research Series 40), Dissertation for Utrecht University, ISBN 978-94-000-0076-6

The Role of Civil Society in Implementing the Global UN Counter-Terrorism Strategy, Bibi van Ginkel, F. van Deventer and L. van Broekhoven (The Hague: Cordaid, September 2010), 9 p.

Russia's Foreign Security Policy in the 21st Century: Putin, Medvedev and Beyond, Marcel de Haas (London: Routledge, 2010) xviii, 211 p. (Contemporary security studies), ISBN 978-0-415-47730-7

Russian Security Policy and Cooperation with the West, Marcel de Haas (Madrid: Real Instituto Elcano, 16 June 2010), 6 p.

Scenarios for Sudan's Future, Revisited, J. Temin and Jaïr van der Lijn (Washington DC: United States Institute of Peace [USIP], 28 July 2010), 5 p. (USIP Peace Brief 42)

Social Power in International Politics, Peter van Ham (London: Routledge, 2010), xii, 257 p., ISBN 978-0-415-56421-2

Clingendael staff have furthermore published a vast number of columns, articles and other contributions—such as book reviews—in numerous magazines, both in the Netherlands as well as in foreign publications, or online fora, such as Internationale Spectator, Armex, Sew, Marineblad, Security and Human Rights, Vrede en Veiligheid, Magazine Nationale Veiligheid, VN Forum, Atlantisch Perspectief, European Foreign Affairs Review, Vrij Nederland, The Hague Journal of Diplomacy, and the Journal of Current South-East Asian Affairs.

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Annexe D: Finances

	2008	2009	2010
1. Basic subsidies	€ 2,7 mln	€ 2,7 mln	€ 2,8 mln
2. Project revenues	€ 6,0 mln	€ 6,2 mln	€ 6,0 mln
3. CRU-project revenues	€ 0,6 mln	€ 1,0 mln	€ 1,0 mln
4. Staff costs	€ 4,2 mln	€ 5,3 mln	€ 5,0 mln
5. Corporate costs	€ 1,6 mln	€ 1,7 mln	€ 1,8 mln
6. Project costs (including CRU)	€ 3,2 mln	€ 3,0 mln	€ 2,9 mln
Exploitation results	€ 289.000	- € 73.000	€ 111.000

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